

SCHEDULE 14A  
Proxy Statement Pursuant to Section 14(a)  
of the Securities Exchange Act of 1934

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement  
 Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))  
 Definitive Proxy Statement  
 Definitive Additional Materials  
 Soliciting Material Under Rule 14a-12

## **Exxon Mobil Corporation**

(Name of Registrant as Specified in Its Charter)

**Engine No. 1 LLC**  
**Engine No. 1 LP**  
**Christopher James**  
**Charles Penner**  
**Gregory J. Goff**  
**Kaisa Hietala**  
**Alexander Karsner**  
**Anders Runevad**

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (check the appropriate box):

- No fee required.
- Fee computed on table below per Exchange Act Rule 14a-6(i)(4) and 0-11.
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  - 3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
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- Fee paid previously with preliminary materials.
- Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
- 1) Amount Previously Paid:
  - 2) Form, Schedule or Registration Statement No.:
  - 3) Filing Party:
  - 4) Date Filed:

THE FACTS ARE CLEAR

EVERY PROXY ADVISOR INCLUDING ISS AND GLASS LEWIS RECOMMENDS EXXONMOBIL INVESTORS VOTE THE WHITE CARD

THE TOP 3 PENSION FUNDS IN THE US RECOMMEND EXXONMOBIL INVESTORS VOTE THE WHITE CARD

Dear Fellow Shareholders,

Your vote at this Wednesday's annual meeting of ExxonMobil will be crucial in protecting the long-term value of your investment. After a decade of

underperformance for shareholders at ExxonMobil, we have nominated four new directors who have each created billions in shareholder value in energy to help ExxonMobil unlock its true value potential. We encourage you to read for yourself what others have been saying:

**"We believe Engine No. 1 has presented a compelling case that, without a more concerted response and well-developed strategy for confronting the business risks and challenges related to the global energy transition, Exxon's returns, cash flow and dividend, and thus its shareholder value, are increasingly at threat."** (*Glass Lewis, May 17, 2021*)

**"[W]e believe Engine 1's director nominees offer a fresh perspective** from backgrounds in the oil and gas or broader energy sector and have successful track records implementing, overseeing and advocating for proven strategies applicable to energy business transformations." (*Glass Lewis, May 17, 2021*)

**"On the basis of operational performance alone, [Engine No. 1] has made a compelling case for change"** (*ISS, May 14, 2021*)

**"[ExxonMobil's CEO] has reiterated XOM's commitment to a reliable and growing dividend on many occasions ... Nevertheless, a [ExxonMobil] has repeatedly missed cash flow projections, and has turned to debt financing to cover the deficit ... investors have grown increasingly concerned about [ExxonMobil]'s ability to maintain the commitment going forward."** (*ISS, May 14, 2021*)

**"What was so notable about the sudden appearance of Engine #1 as an ExxonMobil activist shareholder, late last year, was the quality of their nominees. The other thing, embarrassed me, for being remiss as an analyst for not registering this, that the ExxonMobil board had nobody with oil experience, much less senior management experience of the entire hydrocarbon value chain. And XOM stock had performed abysmally to the terrible lows, the 10%+ yield of 2020 when debt was ballooning unsustainably."** (*Sankey Research, May 20, 2021*)

**"Fresh voices are needed in Exxon's boardroom. Shareholders should back the rebel motion."** (*Financial Times, May 20, 2021*)

The vote is this Wednesday, but there is still time to make your voice heard. Even if you have already voted on the company's blue card, you can change your vote by voting the WHITE card today to Reenergize ExxonMobil.

Best,

Engine No. 1

#### **Disclaimer**

Engine No. 1 has neither sought nor obtained the consent from any third party to use any statements or information contained herein that have been obtained or derived from statements made or published by such third parties. Any such statements or information should not be viewed as indicating the support of such third parties for the views expressed herein.

#### **Important Information**

Engine No. 1 LLC, Engine No. 1 LP, Engine No. 1 NY LLC, Christopher James, Charles Penner (collectively, "Engine No. 1"), Gregory J. Goff, Kaisa Hietala, Alexander Karsner, and Anders Runevad (collectively and together with Engine No. 1, the "Participants") have filed with the Securities and Exchange Commission (the "SEC") a definitive proxy statement and accompanying form of WHITE proxy to be used in connection with the solicitation of proxies from the shareholders of Exxon Mobil Corporation (the "Company"). All shareholders of the Company are advised to read the definitive proxy statement and other documents related to the solicitation of proxies by the Participants, as they contain important information, including additional information related to the Participants. The definitive proxy statement and an accompanying WHITE proxy card will be furnished to some or all of the Company's shareholders and is, along with other relevant documents, available at no charge on Engine No.1's campaign website at <https://reenergizexom.com/materials/> and the SEC website at <http://www.sec.gov/>.

Information about the Participants and a description of their direct or indirect interests by security holdings is contained in the definitive proxy statement filed by the Participants with the SEC on March 15, 2021. This document is available free of charge from the sources described above.