

SCHEDULE 14A  
Proxy Statement Pursuant to Section 14(a)  
of the Securities Exchange Act of 1934

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Under Rule 14a-12

## Exxon Mobil Corporation

(Name of Registrant as Specified in Its Charter)

**Engine No. 1 LLC**  
**Engine No. 1 LP**  
**Engine No. 1 NY LLC**  
**Christopher James**  
**Charles Penner**  
**Gregory J. Goff**  
**Kaisa Hietala**  
**Alexander Karsner**  
**Anders Runevad**

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (check the appropriate box):

- No fee required.
- Fee computed on table below per Exchange Act Rule 14a-6(i)(4) and 0-11.
  - 1) Title of each class of securities to which transaction applies:
  - 2) Aggregate number of securities to which transaction applies:
  - 3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
  - 4) Proposed maximum aggregate value of transaction:
  - 5) Total fee paid:
- Fee paid previously with preliminary materials.
- Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
  - 1) Amount Previously Paid:
  - 2) Form, Schedule or Registration Statement No.:
  - 3) Filing Party:
  - 4) Date Filed:

From time to time, Engine No. 1 LLC (“Engine No. 1”) may make the following posts to its social media channels. Engine No. 1 has neither sought nor obtained consent from Institutional Shareholder Services to use previously published information.

ReenergizeXOM @ReenergizeXOM

Our 4 independent nominees will bring much-needed #energy, capital allocation, & technological expertise to the Board to ensure #Exxon avoids becoming obsolete.



“  
The lack of unquestionably independent board members with relevant industry experience remains a significant shortcoming. The absence of this experience can impair a board's ability to oversee management, particularly in such a technical field, and the capacities of individual directors can be misguided or even muted without the complement of an industry perspective.

ISS comments on its recommendation "FOR"  
Engine No. 1's Nominees

REENERGIZE  
EXXON//

ISS Recommends Shareholders Vote the  
WHITE Proxy Card

[reenergizexom.com](https://reenergizexom.com)



ReenergizeXOM @ReenergizeXOM

Pleased that @issgovernance recognizes #Exxon's Board requires new members with track records of transformative success in the #energy sector to create long-term value for shareholders.



Leading Proxy Advisory Firm  
ISS Recommends Shareholders  
Vote the WHITE Proxy Card

REENERGIZE  
EXXON//

ISS Recommends Shareholders Vote the  
WHITE Proxy Card

[reenergizexom.com](https://reenergizexom.com)



## Reenergize XOM

#Exxon's current Board has jeopardized the dividend through years of wasteful over-spending on projects that generated a low return and ISS | Institutional Shareholder Services agrees. #OOTT

<https://bit.ly/3tUiOTo>



Although management's message about its commitment to the dividend has been consistent, the concerns raised by shareholders appear to be justified. In addition to concerns about reliability, there are concerns about dividend growth.

ISS comments on its recommendation "FOR"  
Engine No. 1's Nominees

REENERGIZE  
EXXON//

ISS Recommends Shareholders Vote the WHITE Proxy Card

[reenergizexom.com](http://reenergizexom.com)

## Reenergize XOM

Our 4 independent nominees will bring much-needed #energy, capital allocation, & technological expertise to the Board to ensure #Exxon avoids becoming obsolete.

<https://bit.ly/3fnf3V>



The lack of unquestionably independent board members with relevant industry experience remains a significant shortcoming. The absence of this experience can impair a board's ability to oversee management, particularly in such a technical field, and the capacities of individual directors can be misguided or even muted without the complement of an industry perspective.

ISS comments on its recommendation "FOR"  
Engine No. 1's Nominees

REENERGIZE  
EXXON//

ISS Recommends Shareholders Vote the WHITE Proxy Card

[reenergizexom.com](http://reenergizexom.com)

## Reenergize XOM

Pleased that [ISS | Institutional Shareholder Services](#) recognizes [#Exxon](#)'s Board requires new members with track records of transformative success in the [#energy](#) sector to create long-term value for shareholders.

<https://bit.ly/3wbnK7N>



ISS Recommends Shareholders Vote the WHITE Proxy Card

[reenergizexom.com](http://reenergizexom.com)

## Reenergize XOM


[#Exxon](#)'s current Board has jeopardized the dividend through years of wasteful over-spending on projects that generated a low return and Institutional Shareholder Services (ISS) agrees. [#OOTT](#)

<https://bit.ly/2RXUJOi>

“

Although management's message about its commitment to the dividend has been consistent, the concerns raised by shareholders appear to be justified. In addition to concerns about reliability, there are concerns about dividend growth.

ISS comments on its recommendation "FOR" Engine No. 1's Nominees



**ISS Recommends Shareholders Vote the WHITE Proxy Card**

Engine No. 1 Urges ExxonMobil Shareholders to Vote the WHITE Proxy Card TODAY "FOR" its Independent, Highly Qualified Nominees

Our 4 independent nominees will bring much-needed [#energy](#), capital allocation, & technological expertise to the Board to ensure [#Exxon](#) avoids becoming obsolete.

<https://bit.ly/3eReUq4>



■ ■

The lack of unquestionably independent board members with relevant industry experience remains a significant shortcoming. The absence of this experience can impair a board's ability to oversee management, particularly in such a technical field, and the capacities of individual directors can be misguided or even muted without the complement of an industry perspective.

ISS comments on its recommendation "FOR"  
Engine No. 1's Nominees

REENERGIZE  
EXXON//

**ISS Recommends Shareholders Vote the WHITE Proxy Card**

Engine No. 1 Urges ExxonMobil Shareholders to Vote the WHITE Proxy Card TODAY "FOR" its Independent, Highly Qualified Nominees

Pleased that Institutional Shareholder Services (ISS) recognizes [#Exxon's](#) Board requires new members with track records of transformative success in the [#energy](#) sector to create long-term value for shareholders.

<https://bit.ly/3eReUq4>



**Leading Proxy Advisory Firm  
ISS Recommends Shareholders  
Vote the WHITE Proxy Card**

REENERGIZE  
EXXON//

**ISS Recommends Shareholders Vote the WHITE Proxy Card**

Engine No. 1 Urges ExxonMobil Shareholders to Vote the WHITE Proxy Card TODAY "FOR" its Independent, Highly Qualified Nominees

ReenergizeXOM @ReenergizeXOM · 🕒

#Exxon's current Board has jeopardized the dividend through years of wasteful over-spending on projects that generated a low return and @issgovernance agrees. #OOTT

”

Although management's message about its commitment to the dividend has been consistent, the concerns raised by shareholders appear to be justified. In addition to concerns about reliability, there are concerns about dividend growth.

ISS comments on its recommendation "FOR"  
Engine No. 1's Nominees

REENERGIZE  
EXXON//

ISS Recommends Shareholders Vote the  
WHITE Proxy Card

[reenergizexom.com](https://reenergizexom.com)

