

SCHEDULE 14A
Proxy Statement Pursuant to Section 14(a)
of the Securities Exchange Act of 1934

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Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Under Rule 14a-12

Exxon Mobil Corporation

(Name of Registrant as Specified in Its Charter)

Engine No. 1 LLC
Engine No. 1 LP
Engine No. 1 NY LLC
Christopher James
Charles Penner
Gregory J. Goff
Kaisa Hietala
Alexander Karsner
Anders Runevad


(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

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Exhibit 1 contains posts that, from time to time, Engine No. 1 LLC may make to its social media channels on Twitter and LinkedIn.

Exhibit 2 contains statements that, beginning on January 27, 2021, will be advertised on search engines and social media platforms and will direct viewers to www.ReenergizeXOM.com.

 **Reenergize XOM**

In his latest Bloomberg article, 'ExxonMobil Needs a Wind-Down Strategy,' Peter Coy questions whether [#ExxonMobil](#) "has a coherent strategy" & notes criticism of the company for "sticking doggedly to long-term,"

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Bloomberg - ExxonMobil Needs a Wind-Down Strategy
bloomberg.com

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In his latest [@business](#) article, [@PeterCoy](#) questions whether [#ExxonMobil](#) "has a coherent strategy" & notes criticism of the company for "sticking doggedly to long-term, high-cost projects." [#ReenergizeExxon \\$XOM](#) (disc: bit.ly/3phJfQO)



ExxonMobil Needs a Wind-Down Strategy
[bloomberg.com](https://www.bloomberg.com)

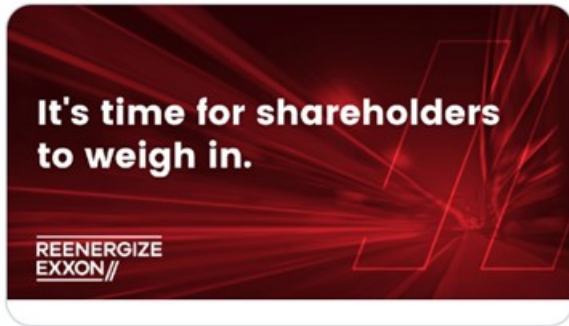


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#ExxonMobil's total return to investors from 2010-2020 had been a negative 20%, while the S&P 500 had rewarded investors with a return of 277%. It's time for shareholders to weigh in. #ReenergizeExxon \$XOM

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ExxonMobil Needs a Wind-Down Strategy
[bloomberg.com](https://www.bloomberg.com)





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"If @Engine No. 1 succeeds in pushing through a new slate of directors, the hedge fund will embolden a new generation of activist investors who can push corporations to embrace more progressive ESG policies." via @Harvard Business Review [#ReenergizeExxon](#)

(disc: <https://bit.ly/3phJfQO>)

<https://lnkd.in/gttqa>

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Harvard Business Review

Can a Tiny Hedge Fund Push ExxonMobil Towards Sustainability?

hbr.org

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It is clear that the oil and gas industry is changing. [#ExxonMobil](#) must change as well. [#ReenergizeExxon](#) \$XOM
(disc: bit.ly/3phJfQQ)



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bit.ly

Harvard Business Review @HarvardBiz · Jan 20

A new activist hedge fund, Engine No. 1 — which holds only a \$40 million stake in Exxon, a multibillion dollar company — is pushing widespread reform.



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Stand with [@EngineNo_1](#) & [#ReenergizeExxon](#)
(disc: [bit.ly/3phJfQO](#))



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CFO @cfo · Jan 25
CFOs Faced Late Activism Surge, ESG Demands in 2020
[ow.ly/UNZ450dFXqO](#)



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Reenergize XOM

Engine No. 1 has formally nominated four highly qualified, independent director candidates with diverse track records of success in the energy sector to ExxonMobil's Board of Directors in connection with the 2021 Annual Meeting of Shareholders.

<https://lnkd.in/gna18>

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"We believe these individuals can help ExxonMobil better address not just the short-term challenges of today but the long-term challenges of tomorrow."

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Engine No. 1 Formally Nominates Four Director Candidates to ExxonMobil Board

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.@EngineNo_1 has formally nominated four highly qualified, independent director candidates with diverse track records of success in the energy sector to #ExxonMobil's Board of Directors in connection with the 2021 Annual Meeting of Shareholders. \$XOM reenergizexom.com/materials/engi...

"We believe these individuals can help ExxonMobil better address not just the short-term challenges of today but the long-term challenges of tomorrow."

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Engine No. 1 Formally Nominates Four Director Candidates
reenergizexom.com





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\$XOM has 0 obligation 2 spend aggressively if doing so delivers suboptimal returns. Evercore ISI analysts have noted, "the historical inv. model which assumed higher oil prices would always lead 2 higher share prices in Energy has been disrupted."
(disc: bit.ly/3phJfQO)



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Carbon Tracker @CarbonBubble · Jan 20

"Carbon Tracker notes in a report by Paul Spedding, "How the Mighty Are Fallen—How Chasing Growth Destroyed Value in ExxonMobil," that a major reason behind this poor performance was that Exxon overinvested in high-cost assets in order to chase growth."





Reenergize XOM

We believe repositioning [#ExxonMobil](#) for long-term value creation requires an understanding of the trends shaping the future of energy in a changing world. [#ReenergizeExxon](#) (disc: <https://bit.ly/3phJfQO>)

<https://bloom.bg/3iOXg6u>



Exxon, Shell Face Rating Cuts on Greater Climate Risk, S&P Says

[bloomberg.com](https://www.bloomberg.com)

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 **Bloomberg Energy** ... · Jan 26

Exxon and Shell's credit ratings are vulnerable to climate risk, S&P says



Meet Mr. Gregory J. Goff. Independent Director Candidate. Gregory J. Goff has a 40-year track record of success in the energy industry. As the former CEO of Andeavor, he spearheaded the company's financial transformation.

It's time to Reenergize XOM. Meet candidate Kaisa Hietala. Reenergizing XOM will require directors with relevant industry experience and skills. Ms. Hietala is an experienced leader in strategic transformation in the energy sector.

Meet Mr. Alexander Karsner. Independent Director Candidate. Mr. Karsner has over 30 years of global conventional and renewable energy experience. He can work constructively with the XOM Board to protect shareholder value.

Meet Mr. Anders Runevad. A nominee for the XOM Board. Mr. Runevad is a successful business leader with global energy experience. He is a highly qualified independent director candidate with a track record of success.