

SCHEDULE 14A
Proxy Statement Pursuant to Section 14(a)
of the Securities Exchange Act of 1934

Filed by the Registrant

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Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Under Rule 14a-12

Exxon Mobil Corporation

(Name of Registrant as Specified in Its Charter)


Engine No. 1 LLC
Engine No. 1 LP
Christopher James
Charles Penner
Gregory J. Goff
Kaisa Hietala
Alexander Karsner
Anders Runevad

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

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From time to time, Engine No. 1 LLC may make the following posts to its social media channels on Twitter and LinkedIn:


 **Reenergize XOM**
Jan 12

ExxonMobil is going to face significant challenges in the coming years as the energy industry and world continue to change. Yet none of ExxonMobil's independent directors have any other energy industry experience. **Engine No. 1** has therefore identified four highly qualified, independent individuals who have agreed to be nominated, if necessary, for election to the Company's Board.

Learn more: <https://lnkd.in/s9390>

[#ReenergizeExxon](#) [#RefreshtheBoard](#)

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Meet our Board Candidates

Four high qualified, independent individuals with deep industry expertise →

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Board Candidates | Reenergize Exxon
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 **Reenergize XOM**
Jan 14

ExxonMobil needs a more disciplined and forward-thinking approach to capital allocation strategy, including a long-term commitment to only funding projects that can break-even at much more conservative oil and gas prices. Upstream projects that do not easily exceed the Company's target returns when factoring in all costs (including SG&A) under probabilistically-weighted demand scenarios should be cancelled or rejected and this capital should be returned to investors or put to work strengthening ExxonMobil for the long-term. We also believe that a long-term commitment to cutting unproductive capex and tightening project return requirements for approval would likely increase free cash flow, strengthen the Company's balance sheet, and secure its ability to cover its dividend [#ReenergizeExxonMobil](#) <https://reenergizexom.com/>

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Addressing the fundamental issues @ExxonMobil won't be easy & require directors w/ relevant industry experience & skills. Yet 0 of \$XOM's directors have other energy industry experience. @EngineNo_1 has identified 4 highly qualified, individuals for election to Exxon's Board 🙌



Meet our Board Candidates

Four high qualified, independent individuals with deep industry expertise →

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Meet our Board Candidates

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.@ExxonMobil needs a more disciplined & forward-thinking approach to its capital allocation strategy, including a long-term commitment to only funding projects that can break-even at much more conservative #oil & #gas prices \$XOM reenergizexom.com



See our plan to reenergize ExxonMobil
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We also believe that a long-term commitment to cutting unproductive capex & tightening project return requirements for approval would likely increase free cash flow, strengthen

@exxonmobil's balance sheet, & secure its ability to cover its dividend

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